

### Investment Committee Friday, September 12, 2025, 9:00 a.m.

#### Virtual Only

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#### **AGENDA**

- I. CALL TO ORDER AND ACCEPTANCE OF AGENDA (Committee Action)
- II. ACCEPTANCE OF MINUTES (August 8, 2025) (Committee Action)
- III. STRATEGY REVIEW (90 minutes) (Information Only)
  - A. Investment Strategy Mr. Anderson
  - B. Internal Investment Strategy Mr. Gandhi, Mr. Moss

(Break)

- IV. MANAGER RECOMMENDATION<sup>1</sup> (30 minutes) (Committee Action)
  A. Private Markets Mr. Collins. Mr. Ziettlow
- V. INVESTMENT GUIDELINES<sup>1</sup> (30 minutes) (Committee Action)
  A. Private Markets Mr. Collins, Mr. Ziettlow
- VI. MANAGER UPDATE (5 minutes) (Information Only)
  A. Private Markets Mr. Collins, Mr. Ziettlow
- VII. DISCUSSION
- VIII. ADJOURNMENT

<sup>&</sup>lt;sup>1</sup> Executive Session pursuant to N.D.C.C. 44-04-18.4(2)(b) as financial information that has not been previously publicly disclosed and that if the information were to be disclosed would impair the public entity's future ability to obtain necessary information or would cause substantial competitive injury to the person from which the information was obtained.

STATE INVESTMENT BOARD INVESTMENT COMMITTEE MEETING MINUTES OF THE AUGUST 8, 2025, MEETING

**MEMBERS PRESENT:** Thomas Beadle, State Treasurer, Chair

Prodosh Simlai, External Representative, Vice Chair

Scott Anderson, Chief Investment Officer Pete Jahner, External Representative Todd Van Orman, External Representative

**MEMBERS ABSENT:** Eric Chin, Deputy Chief Investment Officer

**STAFF PRESENT:** Jin Xi Chen, Investment Intern

Jac Collins, Senior Investment Analyst

Cory Cox, Investment Analyst

Derek Dukart, Senior Investment Analyst

Shiv Khare, Investment Intern Missy Kopp, Executive Admin George Moss, Portfolio Manager

Sarah Mudder, Communications/Outreach Director

Matt Posch, Portfolio Manager

Emmalee Riegler, Procurement & Records Coordinator

Jodi Smith, Executive Director Nitin Vaidya, Chief Risk Officer

Alexander Weissman, Investment Analyst

Lance Ziettlow, Portfolio Manager

GUESTS: Robert Goldthorpe, NEPC

Joe Nankof, NEPC Sami Khader, Weaver Bruce Mills, Weaver Members of the Public

#### **CALL TO ORDER**

Treasurer Beadle called the State Investment Board (SIB) Investment Committee (IC) meeting to order at 9:04 a.m. on Friday, August 8, 2025. The meeting was held virtually.

The following members were present representing a quorum: Mr. Anderson, Treasurer Beadle, Mr. Chin, Mr. Jahner, Dr. Simlai, and Mr. Van Orman

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#### **AGENDA**

The agenda was considered for the August 8, 2025, meeting.

8/8/2025

IT WAS MOVED BY MR. JAHNER AND SECONDED BY DR. SIMLAI AND CARRIED BY A VOICE VOTE TO APPROVE THE AGENDA FOR THE AUGUST 8, 2025, MEETING AS DISTRIBUTED.

AYES: MR. ANDERSON, MR. JAHNER, DR. SIMLAI, MR. VAN ORMAN, AND

TREASURER BEADLE
ABSENT: MR. CHIN

NAYS: NONE MOTION CARRIED

#### **MINUTES**

The minutes were considered for the July 11, 2025, meeting.

IT WAS MOVED BY MR. ANDERSON AND SECONDED BY DR. SIMLAI AND CARRIED BY A VOICE VOTE TO APPROVE THE MINUTES FOR THE JULY 11, 2025, MEETING AS DISTRIBUTED.

AYES: MR. ANDERSON, MR. JAHNER, DR. SIMLAI, MR. VAN ORMAN, AND

TREASURER BEADLE ABSENT: MR. CHIN NAYS: NONE

MOTION CARRIED

#### **INTRODUCTION**

Todd Van Orman was introduced to the IC as an external representative. Mr. Van Orman is a Professor of Finance at the University of Mary and sits on the SIB Audit Committee.

#### INTERNAL MANAGEMENT

Mr. Anderson of RIO and Mr. Khader of Weaver presented the Trade Approvals and Escalations Procedures to the Investment Committee. This new procedure outlines trading protocols for the internal investment team. The presentation covered alert types and definitions, including intraday compliance alerts, internal overnight alerts, external manager overnight alerts, and associated documentation requirements. Committee discussion followed the presentation.

#### **STRATEGY REVIEW**

#### **Asset Allocation**

Mr. Goldthorpe and Mr. Nankof from NEPC presented the Asset-Liability Analysis and Asset Allocation Recommendation. The presentation addressed the analysis of the six pension plans, including each plan's liability structure, funded status, discount rate, and return expectations across the range of plans.

IT WAS MOVED BY DR. SIMLAI AND SECONDED BY MR. VAN ORMAN AND CARRIED BY A ROLL CALL VOTE TO ACCEPT THE MIX 1 RECOMMENDATION AND DIRECT STAFF TO

2 8/8/2025

### BRING THAT RECOMMENDATION TO OUR CLIENT BOARDS FOR FEEDBACK AND CONVERSATION.

AYES: MR. ANDERSON, MR. JAHNER, MR. VAN ORMAN, DR. SIMLAI, AND

TREASURER BEADLE ABSENT: MR. CHIN

NAYS: NONE MOTION CARRIED

#### **Public Markets**

Mr. Cox and Mr. Posch presented the AFM Performance and Strategy Update. The presentation included an overview of U.S. and international equity markets, the impacts of tariffs and inflation, currency effects, and recent equity performance and changes. They also reviewed the U.S. fixed income markets, including the U.S. Treasury yield curve, corporate high yield and investment grade option-adjusted spreads (OAS), yield to worst (YTW), and overall fixed income performance.

#### **MANAGER UPDATE**

Mr. Ziettlow provided a manager update, noting recent investment commitments. A \$35 million commitment was made to OrbiMed Royalty and Credit Opportunities Fund V on behalf of the Legacy Fund. Additionally, a \$60 million commitment was made to Chicago Pacific Founders Fund IV, with \$20 million allocated from the Pension Pool and \$40 million from the Legacy Fund.

#### **QUARTERLY REPORTS**

Mr. Anderson provided an overview of contracts signed during Quarter 2 of 2025. The report included vendor names, execution dates, descriptions, and costs of the contracts signed. Committee discussion followed.

#### DISCUSSION

Ms. Smith provided a staffing update for Chief Financial and Operating Officer and Deputy CFO.

#### **ADJOURNMENT**

With no further business to come before the committee, Treasurer Beadle adjourned the meeting at 11:14 a.m.

Prepared by:

Jennifer Ferderer, Assistant to the Board

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# INVESTMENT PERFORMANCE



# PERFORMANCE - BENCHMARK INDICES

Summary of Returns										
June 30, 2025										
Benchmark Indices										
(% change, annualized)	YTD	1 Yr	5 Yr	10 Yr	Volatility					
Russell 3000	5.8%	15.3%	16.0%	12.9%	18.7%					
Russell 1000	6.1%	15.7%	16.3%	13.3%	18.6%					
Russell 2000	-1.8%	7.7%	10.0%	7.1%	23.5%					
S&P 500	6.2%	15.2%	16.6%	13.6%	18.4%					
MSCI ACWI IMI Net	9.8%	15.9%	13.4%	9.7%	14.7%					
MSCI World ex US	19.0%	18.7%	11.5%	6.6%	14.8%					
MSCI Emerging Markets	15.3%	15.3%	6.8%	4.8%	16.1%					
Bloomberg Aggregate	4.0%	6.1%	-0.7%	1.8%	4.8%					
Bloomberg Gov/Credit	3.9%	5.9%	-0.8%	1.9%	5.1%					
Bloomberg US High Yield	4.6%	10.3%	6.0%	5.4%	5.2%					
NCREIF Property Index	2.5%	4.2%	3.7%	5.2%	4.0%					

Source: Bloomberg

# PERFORMANCE - BENCHMARK INDICES

Summary of Returns										
September 08, 2025										
Benchmark Indices 10 Y										
(% change, annualized)	YTD	1 Yr	5 Yr	10 Yr	Volatility					
Russell 3000	11.1%	21.7%	15.4%	14.0%	18.6%					
Russell 1000	11.2%	22.0%	15.6%	14.4%	18.4%					
Russell 2000	8.2%	15.9%	11.2%	9.0%	23.4%					
S&P 500	11.2%	21.4%	15.9%	14.6%	18.2%					
MSCI ACWI IMI Net	14.9%	20.5%	12.8%	11.0%	14.5%					
MSCI World ex US	23.2%	18.6%	11.0%	7.9%	14.6%					
MSCI Emerging Markets	20.7%	21.2%	5.8%	7.4%	15.9%					
Bloomberg Aggregate	6.0%	2.8%	-0.5%	1.9%	4.8%					
Bloomberg Gov/Credit	5.8%	2.6%	-0.7%	2.0%	5.1%					
Bloomberg US High Yield	6.7%	8.3%	5.3%	5.8%	5.2%					
NCREIF Property Index (06/30/2025)	2.5%	4.2%	3.7%	5.2%	4.0%					

Source: Bloomberg

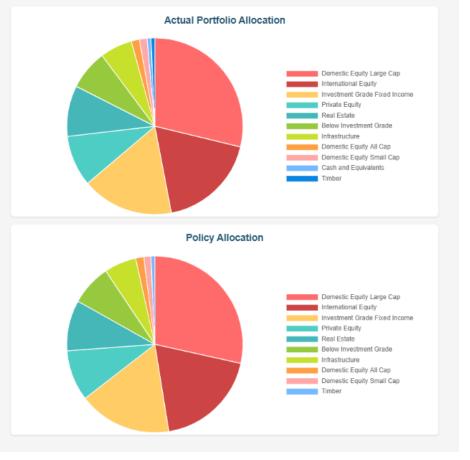
# **PERFORMANCE**



## PERS ASSET ALLOCATION

#### **PERS Asset Allocation vs. Policy**

Asset Category	Current Balance (\$)	Actual %	Policy %	% Difference	Difference (\$)
Domestic Equity	\$921	0.0%	0.0%	0.0%	\$921
Domestic Equity All Cap	\$87,074,369	1.5%	1.5%	0.0%	\$7,061
Domestic Equity Large Cap	\$1,311,291,667	28.7%	28.5%	0.2%	\$8,934,936
Domestic Equity Small Cap	\$65,841,162	1.4%	1.3%	0.1%	\$6,891,768
International Equity	\$831,380,504	18.2%	19.0%	-0.8%	-\$34,102,793
Investment Grade Fixed Income	\$768,634,415	16.8%	17.1%	-0.3%	-\$10,104,236
Below Investment Grade	\$335,521,174	7.3%	7.5%	-0.2%	-\$5,157,012
Real Estate	\$426,628,213	9.3%	9.3%	0.0%	\$27,173
Timber	\$33,055,128	0.7%	0.7%	0.0%	\$852
Infrastructure	\$268,960,910	5.9%	5.9%	0.0%	\$6,850
Private Equity	\$423,744,124	9.3%	9.3%	0.0%	\$19,353
Cash and Equivalents	\$33,375,126	0.7%	0.0%	0.7%	\$33,375,126
Total	\$4,565,507,714	100.0%	100.0%	0.0%	\$0







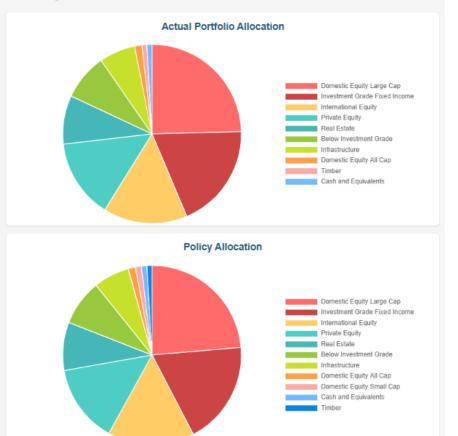
# PERS PERFORMANCE

June 30,2025	Year to					Risk
PERS \$4.9 Billion	Date	1 Year	3 year	5 Year	10 Year	(5 Year)
<b>Total Fund Return - Net</b>	7.8%	12.0%	9.6%	9.4%	7.8%	8.4%
<b>Policy Benchmark Return</b>	6.5%	10.6%	9.3%	8.8%	7.3%	8.8%
Total Relative Return <sup>1</sup>	1.3%	1.4%	0.3%	0.6%	0.5%	

# **TFFR ASSET ALLOCATION**

#### TFFR Asset Allocation vs. Policy

Asset Category	Current Balance (\$)	Actual %	Policy %	% Difference	Difference (\$)
Domestic Equity	\$578	0.0%	0.0%	0.0%	\$578
Domestic Equity All Cap	\$42,528,930	1.3%	1.3%	0.0%	-\$4,393
Domestic Equity Large Cap	\$822,539,833	24.4%	23.7%	0.7%	\$24,027,332
Domestic Equity Small Cap	\$31,031,513	0.9%	1.1%	-0.2%	-\$5,054,298
International Equity	\$508,844,749	15.1%	15.7%	-0.6%	-\$22,688,760
Investment Grade Fixed Income	\$638,803,064	18.9%	18.7%	0.2%	\$8,634,754
Below Investment Grade	\$279,315,190	8.3%	8.3%	0.0%	-\$763,385
Real Estate	\$292,647,920	8.7%	8.7%	0.0%	\$11,907
Timber	\$29,505,954	0.9%	0.9%	0.0%	\$2,681
Infrastructure	\$220,332,827	6.5%	6.5%	0.0%	\$3,464
Private Equity	\$480,530,681	14.2%	14.2%	0.0%	\$5,403
Cash and Equivalents	\$29,579,304	0.9%	1.0%	-0.1%	-\$4,177,301
Total	\$3,375,660,542	100.0%	100.0%	0.0%	\$0



1. April 2025 values – Verus



# TFFR PERFORMANCE

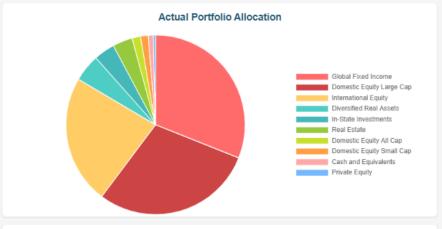
June 30,2025	Year to					Risk
TFFR \$3.6 Billion	Date	1 Year	3 year	5 Year	10 Year	(5 Year)
<b>Total Fund Return - Net</b>	7.4%	11.4%	9.0%	8.9%	7.6%	8.1%
<b>Policy Benchmark Return</b>	5.9%	9.7%	8.6%	8.3%	7.1%	8.5%
Total Relative Return <sup>1</sup>	1.5%	1.7%	0.4%	0.6%	0.5%	

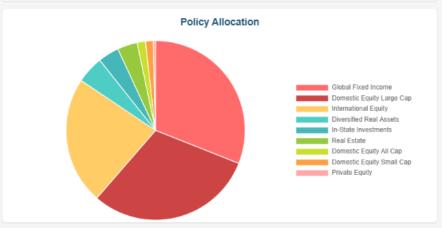


# LEGACY ASSET ALLOCATION

#### **LEGACY Asset Allocation vs. Policy**

Asset Category	Current Balance (\$)	Actual %	Policy %	% Difference	Difference (\$)
Domestic Equity	\$2,987	0.0%	0.0%	0.0%	\$2,987
Domestic Equity All Cap	\$179,144,900	1.5%	1.5%	0.0%	-\$47,647
Domestic Equity Large Cap	\$3,521,623,168	29.2%	30.4%	-1.2%	-\$147,540,308
Domestic Equity Small Cap	\$165,026,913	1.4%	1.4%	0.0%	-\$771,443
International Equity	\$2,801,797,752	23.2%	23.0%	0.2%	\$28,476,340
Global Fixed Income	\$3,746,186,401	31.0%	31.0%	0.0%	\$9,086,626
Real Estate	\$436,275,086	3.6%	3.6%	0.0%	\$58,887
Private Equity	\$49,709,572	0.4%	0.4%	0.0%	-\$5,801
In-State Investments	\$462,321,747	3.8%	3.8%	0.0%	\$41,177
Diversified Real Assets	\$594,099,727	4.9%	4.9%	0.0%	\$49,285
Cash and Equivalents	\$110,649,896	0.9%	0.0%	0.9%	\$110,649,896
Total	\$12,066,838,150	100.0%	100.0%	0.0%	\$0









# **LEGACY PERFORMANCE**

June 30,2025	Year to					Risk
Legacy Fund \$13.0 Billion	Date	1 Year	3 year	5 Year	10 Year	(5 Year)
<b>Total Fund Return - Net</b>	8.3%	12.7%	10.6%	8.3%	7.1%	9.3%
<b>Policy Benchmark Return</b>	7.7%	12.1%	9.6%	7.3%	6.4%	9.6%
Total Relative Return <sup>1</sup>	0.6%	0.6%	1.0%	1.0%	0.7%	

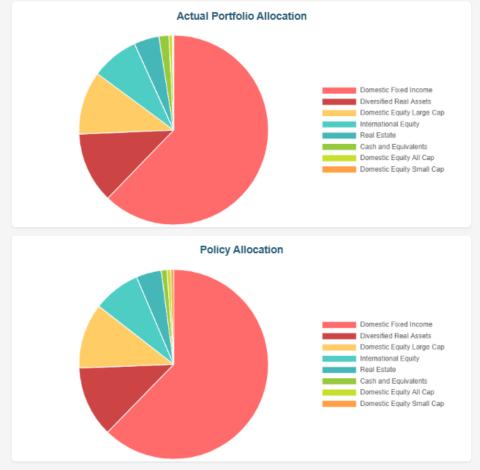


<sup>1.</sup> Corridor benchmark applied only in year-to-date numbers

### WSI ASSET ALLOCATION

#### **WSI Asset Allocation vs. Policy**

Asset Category	Current Balance (\$)	Actual %	Policy %	% Difference	Difference (\$)
Domestic Equity	\$298	0.0%	0.0%	0.0%	\$298
Domestic Equity All Cap	\$12,635,987	0.6%	0.6%	0.0%	-\$187,765
Domestic Equity Large Cap	\$237,441,423	10.8%	11.1%	-0.3%	-\$6,429,818
Domestic Equity Small Cap	\$3,733,625	0.2%	0.5%	-0.3%	-\$7,286,443
International Equity	\$178,579,281	8.1%	8.1%	0.0%	\$124,570
Domestic Fixed Income	\$1,369,477,069	62.3%	62.3%	0.0%	-\$530,724
Real Estate	\$94,518,415	4.3%	4.3%	0.0%	\$987
Diversified Real Assets	\$266,912,611	12.1%	12.1%	0.0%	-\$10,589
Cash and Equivalents	\$36,315,626	1.7%	1.0%	0.7%	\$14,319,483
Total	\$2,199,614,335	100.0%	100.0%	0.0%	\$0







# WSI PERFORMANCE

June 30,2025	Year to					Risk
WSI \$2.3 Billion	Date	1 Year	3 year	5 Year	10 Year	(5 Year)
<b>Total Fund Return - Net</b>	5.7%	8.7%	5.8%	3.7%	4.9%	7.5%
<b>Policy Benchmark Return</b>	5.2%	7.8%	4.9%	2.8%	3.8%	7.0%
Total Relative Return <sup>1</sup>	0.5%	0.9%	0.9%	0.9%	1.1%	

# INVESTMENT STRATEGY REVIEW

### **OPPORTUNITY**

SIMPLE INDEXING

**\$ VALUE ADDED** 

**WE CAN GET** HERE! **WE ARE** FINANCED EXPOSURE HERE! INTERNAL MANAGEMENT **WE WERE INTERNAL INDEXING INTERNAL INDEXING** HERE! FUNDS MANAGEMENT FUNDS MANAGEMENT PRIVATE MARKETS PRIVATE MARKETS PRIVATE MARKETS **EXTERNAL EXTERNAL EXTERNAL** MANGERS/ FUNDS MANGERS/ FUNDS MANGERS/ FUNDS

\$ AUM (SCALE)

### FOUNDATION FOR THE FUTURE

#### Harvest Results

#### Reduce Dimensions

- Group and harmonize similar asset allocations
- One asset class and sub-asset class allocation
- One asset allocation process, with one set of capital market assumptions and one philosophy for investment
- One portfolio construction of manager implementations by sub-asset class
- Pool and unitize where possible
- One rebalance and exposure management process

#### **Underwrite Portfolios**

- Comprehensive strategy, selection, monitoring, management and termination process
- Detailed due diligence at all steps of the management process incorporating qualitative and quantitative assessment
- Custom tools and analytics to identify top of the fund value added performance and risk
- Comprehensive performance, risk and cost assessment
- Fully documented and governance vetted

### **Build Capabilities**

- Continue to recruit and retain the best staff with a culture of performance
- Optimal make versus buy decisions along the value chain of investments
- Direct to GP private markets for lower cost and better allocation
- Precise and higher frequency, lower cost exposure management
- Integrated accounting, performance, risk, portfolio management, order management and data management
- Daily and higher frequency data for advanced funds management
- Optimize the cost and return on liquidity



### **FUTURE OPPORTUNITY**

#### Harvest Results Opportunities FINANCED EXPOSURE Portable Alpha Active Internal Management **VALUE ADDEI** • Active Exposure Management INTERNAL MANAGEMENT • Potential for Fund Level Leverage INTERNAL INDEXING **INTERNAL INDEXING** FUNDS MANAGEMENT FUNDS MANAGEMENT PRIVATE MARKETS **₩ EXTERNAL EXTERNAL EXTERNAL** SIMPLE INDEXING MANGERS/ FUNDS MANGERS/ FUNDS MANGERS/ FUNDS

\$ AUM (SCALE)



# **OPPORTUNITY**

ADVANCED FUNDS MANAGEMENT	DIRECT TO GP	ENHANCED INDEXING TO ACTIVE INTERNAL	TECHNOLOGY ENABLEMENT
<ul> <li>Manage to benchmark target risks – equity, credit, rates, currency, liquidity</li> <li>Continuous asset allocation process</li> <li>Risk allocation process to active sources of return</li> <li>Portable alpha construction</li> <li>Develop an internal liquidity management capability – buy and sell liquidity</li> <li>Dynamically allocated to active return sources</li> <li>Actively manage exposures – equity, credit, rates, currency, liquidity</li> <li>Create custom factor completion portfolios</li> <li>Potential for fund level leverage</li> </ul>	<ul> <li>Develop one private markets allocation with unitization</li> <li>Portfolio management across and within private market asset classes</li> <li>Commit consistently but allocate commitments according valuation, opportunity and changes in liquid asset classes</li> <li>Utilize fund managers for deal sourcing and diligence where value added</li> <li>Fully implement the research and portfolio management capabilities of private market software platforms</li> <li>Incorporate appropriate private market risk proxies on the enterprise risk platform for plan level stress test, and portfolio management</li> </ul>	<ul> <li>Indexing for liquidity management and rebalancing using lowest cost implementation</li> <li>Enhanced indexing with simple rules-based strategies and judgement</li> <li>Leverage externally sourced model portfolios and rules if there is a business case</li> <li>Begin to develop active strategies that do not require specialization and scale</li> <li>Apply portable alpha techniques when beneficial</li> <li>Use portfolio construction techniques to refine results</li> </ul>	<ul> <li>Incorporate machine learning tools and techniques</li> <li>Leverage LLM coding tools to provide efficiencies</li> <li>Automate initial information retrieval for research</li> <li>Begin to use Al agents when helpful in orchestrating not decision workflows</li> <li>Build out a high-quality data environment for information retrieval and analysis</li> <li>Fully utilize vendor solutions</li> <li>Integrate with straight thru accounting solutions</li> </ul>



### HIGH PRIORITY ITEMS FROM CURRENT STRATEGY

- 1. Ensure continuity in succession for any promotions, retirements or changes in individual team members; continue to recruit and retain the best
- 2. Harmonize pension asset allocations
- 3. Scale up the internal investment program assets incorporating enhanced indexing
- 4. Daily cash flow and data quality process from custodian for client allocations and daily performance
- 5. Build out the advanced funds management including exposure management and the direct to GP capability including fund manager sourcing arrangements
- 6. Continue to develop risk scenarios, stress tests and portfolio management tools
- 7. Implement data warehouse project and incorporate capabilities for machine learning and AI where appropriate



# INTERNAL INVESTMENT MANAGEMENT ENHANCEMENT STRATEGY



# **SEQUENCE OF CAPABILITY**

	VEAR	ς	
	~TWO YEAR		INTERNAL ACTIVE MGMT
		ENHANCED INDEXING	EXPOSURE & LIQUIDITY MGMT
	INTERNAL INDEXING	INTERNAL INDEXING	ENHANCED INDEXING
REBALANCE INTERNALLY	REBALANCE INTERNALLY	REBALANCE INTERNALLY	REBALANCE INTERNALLY
OVERLAY CASH	OVERLAY CASH	OVERLAY CASH	OVERLAY CASH
<ul> <li>Overlay cash with derivatives to reduce cash drag on performance returns and to make ample liquidity available for managing liquidity events, private market calls, cash calls, transitions and other liquidity related transactions.</li> <li>Rebalance with derivatives to refine risk-based exposure rebalancing and lower transaction costs.</li> </ul>	<ul> <li>Create simple internal index portfolios that compliment ETFs and index funds for providing liquidity and rebalancing.</li> </ul>	<ul> <li>Enhance the indexes with simple rules and imported transactions from boutique managers,.</li> <li>Risk manage indexes based on corporate events, high risk securities and index reconstitution.</li> <li>Begin make versus buy decisions for optimal implementation.</li> </ul>	<ul> <li>Offset portfolio exposures to enable optimal weighting of active return and risk regardless of manager systematic exposure, increasing return and reducing risk.</li> <li>Manage fund level exposures to fine tune aggregate risks based on market conditions.</li> <li>As staff and research capabilities grow, add a layer of judgement.</li> </ul>

### **ENHANCED FIXED INCOME STRATEGY**

#### **Investment Process:**

- Investment process involves fundamental macroeconomic analysis and portfolio risk management to generate alpha performance.
- Analysis of market consensus, risk sentiment, investment flows, technical and behavioral factors help enhance overall information coefficient of the portfolio.
- Focus on diversification provides edge in ability of increase the information ratio.

$$IR = IC * \sqrt{Br}$$

- IR Information Ratio is the measurement of active return per unit of active risk
- IC Information Coefficient is the measure of forecasting skill
- Br Breadth number of independent decisions



### **ENHANCED FIXED INCOME STRATEGY**

Enhanced Index is a less complex, low active risk version of Actively Managed Portfolio.

	Index Strategy	Enhanced Index Strategy	Active Management
Tracking Error	0-25 bps	10-50 bps	25-150 bps
Out of Benchmark	No	No	Yes
Complexity of Strategies	Low	Low	High
Use of Derivatives	None	Low	Medium/High

### **ENHANCED FIXED INCOME STRATEGY**

### Examples of active strategies:

- Duration management
- Interest rate curve views e.g. 2yr vs. 10yr flattener
- Credit over or underweight
- Relative credit sector views maturity, rating, sectors

Most of the strategies are expected to be expression of the top-down macro views.



# FIXED INCOME PORTFOLIO CONSTRUCTION AND RISK MANAGEMENT

- Qualitative and Quantitative assessment of correlation across active strategies.
- Stress test across historical, hypothetical and market shock scenarios.
- Sizing the trades based on the risk and correlation.
- Portfolio constructed with target tracking error under 50 bps inline with the enhanced index mandate.



### FIXED INCOME GUIDELINES PARAMETERS

#### **GUIDELINES:**

Bloomberg U.S. Government / Credit Index Benchmarked Strategy:

	Soft Limits	Hard Limits	
Benchmark-relative Parameters	(staff review)	(corrective action)	
Corporate Bonds		+/- 10%	
Credit Rating of BBB+ to BBB- (S&P)		+/- 5%	
U.S. Government & Agency Obligations		+/- 10%	
Effective Duration		+/- 1yr	
Tracking error (long-term ex-ante)	25 bps	50 bps	

Absolute Parameters	
Single-issue corporate bond	5%
Average credit rating (S&P)	>= BBB

# FIXED INCOME PORTFOLIO RISK MANAGEMENT: TRACKING ERROR ANALYSIS

	Standalone Risk			Risk Contribution		
Title	Portfolio (bp)	Benchmark (bp)	Active (bp)	Portfolio (bp)	Benchmark (bp)	↑ Active (bp)
∨ ND_L_INFI	484.75	477.97	13.32	484.75	477.97	13.32
> Volatility	0.61	0.64	0.03	0.44	0.46	-0.01
✓ Spreads	62.48	57.33	6.75	-6.67	-7.03	2.56
> USD EM	2.53	5.04	2.73	-1.15	-1.74	0.03
> Other Spreads	0.15	1.20	1.11	-0.03	-0.36	0.10
> Corporate	60.62	52.63	8.58	-5.50	-4.93	2.43
✓ Rates	494.91	487.89	12.46	490.98	484.54	10.78
> Unexpected Convexity	5.44	4.52	1.14	0.06	0.04	0.10
> Idiosyncratic	4.57	0.69	4.44	0.04	0.00	1.48
> USD Int Rates	494.86	487.86	11.58	490.87	484.49	9.20



### **EQUITY ROADMAP**

- Continuing to develop portfolio management process and procedures (trading, corporate actions, cash flows / rebalancing, dividends, securities lending).
- Begin with a small allocation to an "off-the-shelf" active model(s)
- Learn from these managers/models while we continue building out the fiscal/operations and investment teams.
- Continue building out our capabilities in-house to allow us to gather and analyze data in order to:
  - Capitalize on industry standardized factors
  - Build our own factors and models that are specific to our needs



### "OFF-THE-SHELF" MODEL EXAMPLE

- Under consideration is a factor-based model that shifts factor exposures based on economic regime.
- Based on 25 years of historical performance, such a model married to an index at less than a 10% allocation would have generated a risk/return profile at the portfolio level similar to that of one of our active large cap domestic managers, but with less than one-tenth of the fees (based on the standard fees).
- The model's historical tracking error (TE) is 922bps, but we currently have a hard limit on TE of 50bps on the total portfolio (soft limit at 25bps). Therefore, an allocation size of 2.5-5.0% of the internal equity portfolio is more appropriate.
- The model's historical information ratio (IR) is 0.99, so immense value can be added at the portfolio level with minimal cost, particularly considering roughly 30% of the domestic public equity exposure is indexed (zero alpha).
- Remains highly liquid as the active model uses securities we already hold (large cap domestic), without being large enough exposures as a whole to cause any size-based liquidity problems.
- At a 2.5% allocation, 9.22% TE, and 0.99 IR for the model, the historical-based expectations at the portfolio level would be 24bps of TE and 24bps of alpha while maintaining a beta of 1.



# **EQUITY GUIDELINES**

#### Russell 1000 Index Benchmarked Strategy:

Benchmark-relative Parameters	Soft Limits (staff review)	Hard Limits (corrective action)
Risk Metrics:		
Tracking Error (long-term ex-ante)	25 bps	50 bps
Beta (long-term ex-ante)	<0.95 or >1.05	<0.9 or >1.1
Portfolio Construction:		
Non-benchmark exposure		0%
Concentration (single security)	+ 3%	+ 5%
Sector Thresholds		+/- 10%

Absolute Parameters	
Cash	2%



# Confidential materials will be sent separately to Committee members via secure link.



**INVESTMENT STAFF** September 12, 2025



### Overview



- The Ares ND Credit Strategies Fund LLC ("Ares Credit") is a separate account established in 2017 that is managed by Ares Management ("Ares"). Ares Credit is primarily focused on lending capital on a senior secured basis to lower middle market and middle market companies backed by a private equity sponsor. Ares is a global leader in private markets with over \$570 billion in assets under management of which over \$377 billion (65.9% of total AUM) is in credit strategies.
- The industry concentration limits established in 2017 are inhibiting Ares' ability to allocate capital to investments with the best risk adjusted returns in Ares Credit. As a result, Ares Credit is incurring punitive fees for under utilizing the credit facility.
- When we compare our sector guidelines vs. other Ares credit funds and the Morningstar LTSA Leverage Loan Index, RIO believes we can relax the sector concentrations without increasing the overall risk in the Fund.

### ARES FUND GUIDELINE PROPOSAL



- The proposed guidelines would allow Ares to allocate to investment opportunities with best risk adjusted returns while remaining diversified by sector. It should also allow to Ares to fully utilize the credit facility on the account and avoid future punitive fees.
- Ares Credit is well diversified by issuer with maximum exposure limit of 1%.
- The RIO investment team is also allocating capital to new credit strategies that will further diversify the private credit program by strategy and sectors.

		ND Credit	
	ND	Allocations	ND
	Guidelines	% as of <b>Q2</b>	Guidelines
GICS Sector Mapping	(Current)	2025	(Proposal)
Informaiton Technology	Max 20%	17.5%	Max 25%
Health Care	Max 20%	19.1%	Max 25%
Industrials	Max 15%	10.2%	Max 20%
Consumer Discretionary	Max 15%	13.7%	Max 20%
Financials	Max 15%	12.6%	Max 20%
Consumer Staples	Max 15%	7.0%	Max 20%
Communication Services	Max 15%	3.6%	Max 20%
Materials	Max 15%	3.3%	Max 20%
Utilities	Max 15%	0.1%	Max 20%
Energy	Max 15%	0.0%	Max 20%
Uncommitted Capital		13.1%	

### RECOMMENDATION

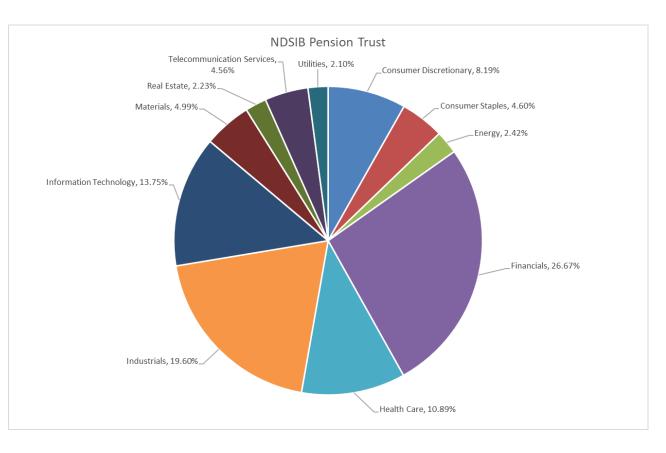


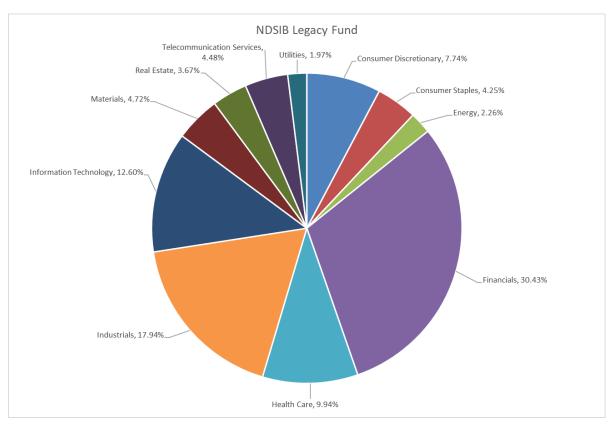
• Investment Staff recommends that the SIB Investment Committee approve the proposed change to the Ares Credit investment guidelines.



### PRIVATE CREDIT ALLOCATIONS BY SECTOR







- The Pension Trust and Legacy Fund Private Credit portfolios are well diversified.
- Relaxing the Ares investment guidelines does not create any diversifications concerns.
- Note, managers that invest in asset backed loans are lumped into the financial sector per GICs standards.

### PRIVATE MARKETS MANAGER UPDATE

### **Private Equity Investment**

- Guidepost Growth Equity IV, L.P.
- Focus on growth-stage technology investments.
- Commitment: \$60 million total (Pension Pool: \$20 million/Legacy Fund: \$40 million).